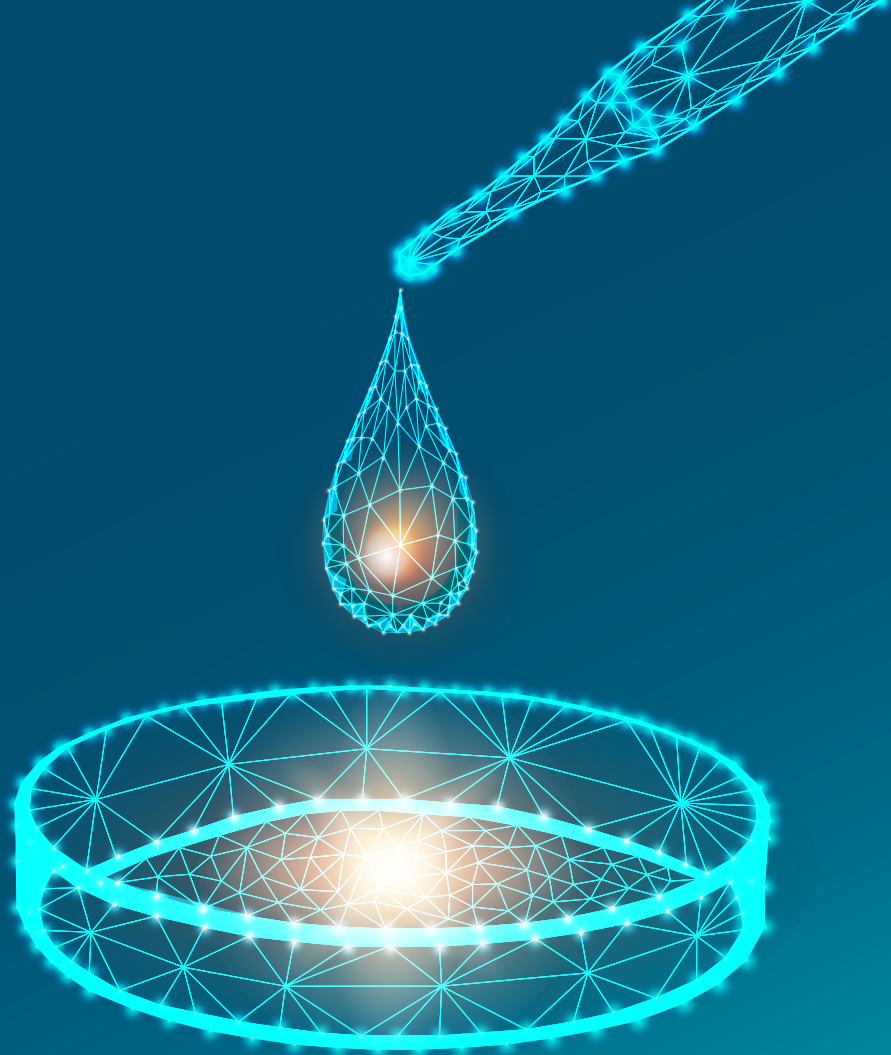




THE
Water
Research
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Bringing Research to Life



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2022

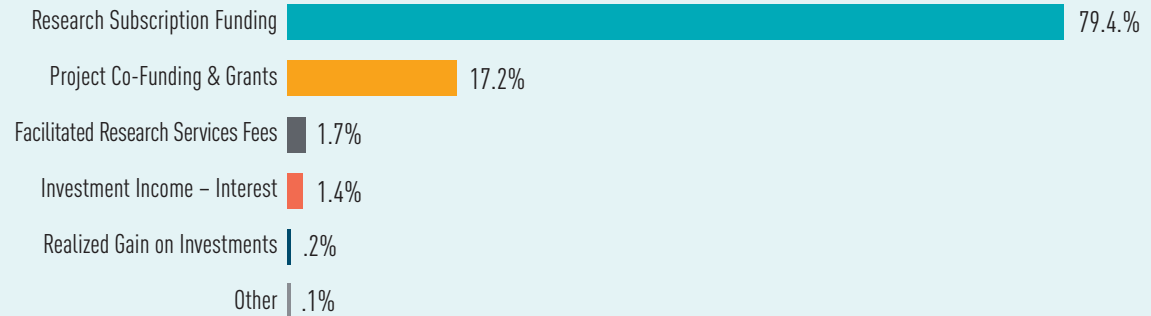
FINANCIALS

REVENUE

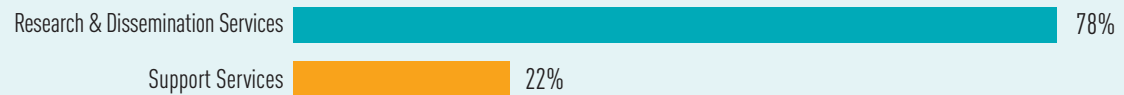
The Water Research Foundation (WRF) prides itself on **sound financial stewardship** of subscriber resources and federal, state, and private foundation grants. WRF's key source of revenue is subscriber funding, representing nearly 80% of all revenue recognized in FY2022.

2022 Total Revenue

\$24.5M



2022 Functional Allocation



More than 96% of FY2022 revenue is subscription revenue, co-funding, and grant revenue, which directly supports WRF research and contributes to the extensive water science portfolio available to subscribers.

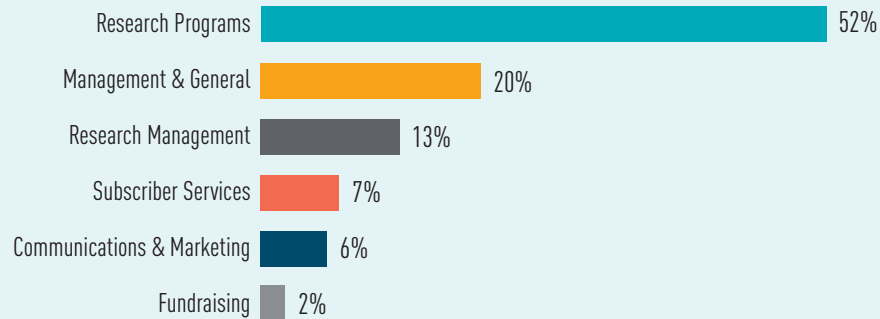
FINANCIALS

EXPENSES

WRF's total expenses include both program and support services. Program services include research management, communications and marketing, subscriber services, and research program services. These functional areas and their related activities **directly support the delivery of research to subscribers**. Support services include management and general costs, as well as fundraising expenses, totaling 22% of all expenses.

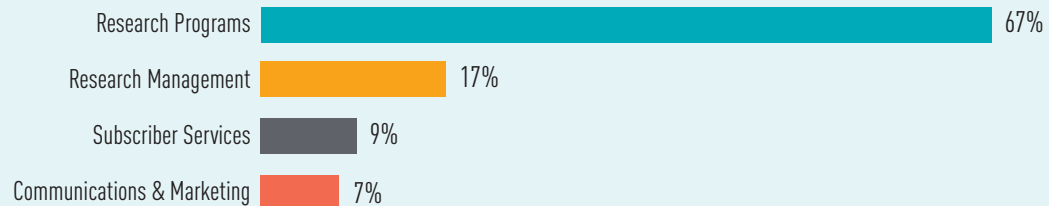
2022 Total Expenses

\$18.6M



2022 WRF Research & Dissemination Expenses

\$14.5M



VOLUNTEERS

WRF's research activities are greatly enriched by our [extensive network of volunteers](#). Their donated time and expertise make it possible for WRF to deliver integrated One Water research focused on the needs of the entire water sector.

BOARD OF DIRECTORS

Members of our Board of Directors are WRF subscribers and leaders in the water community. Our Board provides leadership, strategic direction, policy setting, and operational oversight to ensure that our organizational goals are achieved and resources are deployed wisely. For more information, contact Lucy Dickhoff at ldickhoff@waterrf.org.



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Orange County
Water District



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Deputy Commissioner,
New York City Department
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Cathy Bailey (Treasurer)
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General Manager and Chief Engineer,
Los Angeles Department of Water and Power

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Mikita Browning
Commissioner, City of Atlanta Department
of Watershed Management

Clifford Chan
General Manager, East Bay Municipal Utility District

Shane Chapman
Assistant General Manager/Chief Administrative
Officer, Metropolitan Water District of
Southern California

(continued)

(continued)

Mickey Conway

Chief Executive Officer, Metro Water Recovery

Shayne Cunis

Executive Programme Director – Central Inceptor, Watercare Services Limited

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General Manager, Toronto Water

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Thomas Kunetz Consulting

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Cheryl Porter

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Gary ReVoir

Vice President, Tetra Tech

Brian Steglitz (Tailored Collaboration Review Committee Chair)

Manager, Water Treatment Services, Ann Arbor Water Utilities Department

Beverley Stinson

Executive Vice President and Water Business Line Leader, AECOM



RESEARCH ADVISORY COUNCIL

The Board appoints the Research Advisory Council (RAC), which provides technical recommendations regarding issues and challenges to be addressed under the Research Priority Program. The RAC also selects projects for funding. For more information, contact John Albert at jalbert@waterrf.org.

Yvonne Forrest (Chair)

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Pinar Balci

Assistant Commissioner, New York City
Department of Environmental Protection

Jeff Biggs

Administrator, Tucson Water

Laura Briefer

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Melita Stevens

Principal Scientist, Melbourne Water Corporation

Diane Taniguchi-Dennis

Chief Executive Officer, Clean Water Services

Whit Wheeler

Assistant Public Utilities Director, City of Raleigh
Public Utilities

Phil Zahreddine

Senior Technical Advisor, Office of Wastewater
Management, U.S. Environmental Protection Agency

TAILORED COLLABORATION REVIEW COMMITTEE

The Board appoints the Tailored Collaboration Review Committee (TCRC). Members must be from WRF subscribing utilities. The Tailored Collaborative Research Program addresses issues important to subscribers on a regional or national level. For more information, contact John Albert at jalbert@waterrf.org.

Brian Steglitz (Chair)

Manager, Water Treatment Services,
Ann Arbor Water Utilities Department

Colin Chapman

Innovation, Research, Development Coordinator,
Queensland Urban Utilities

Peter Keenan

Senior Director – Engineering Technical Services,
American Water Engineering

Andrew Linard

Assistant Director of Water Engineering,
Los Angeles Department of Water and Power

Megan Ross

Director, Pinellas County Utilities



The Water Research Foundation

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